
Corporate Objectives

June 14, 2000 - Thierry DESMAREST, Chairman & CEO

Creating a new high-potential Group

- ***Continuity of strategy on a larger scale***

- Priority to profitable growth for the Upstream
- Maintain strict investment discipline in the Downstream
- Focus on high-return Chemical assets
- Progressively divest Sanofi-Synthélabo (approx. 11 B€)

- ***Merger benefits***

- Upstream assets expanded and better balanced
- Downstream achieves critical mass
- Disposals and capital savings from a larger base
- Recurring synergies of 2.35 B€/year by 2003

2003 financial targets

Based on a constant environment: $\text{€}/\text{\$} = 1.1$; Brent = 15 $\text{\$/b}$; TRCV = 12 $\text{\$/t}$

- **Operating income** : +70% compared to 1999* (6.35 B€ to 10.75 B€)

+ 4.4 B€ ————

┌	about half due to synergies
	about half due to growth and productivity

- **Net income**** : +100% compared to 1999* (3.35 B€ to 6.70 B€)

+ 3.4 B€ ————

┌	higher operating income
	lower financial charges due to debt reduction

- **EPS**** : more than 100% increase compared to 1999*
(4.8 €/share to more than 10 €/share)

More than double EPS ————

┌	higher net income
	buy-backs (authorization passed at AGM for up to 10% of the capital)

*pro forma

**excluding non-recurring items

Return targets by segment

	Environment (€/€ = 1.1)	ROCE targets* 2003
● Upstream	Brent at \$17/b**	17.5%
● Downstream	Refining margin = \$12/t	14.0%
● Chemicals***	Petrochemicals in mid-cycle	14.0%
Total segments		16.0%

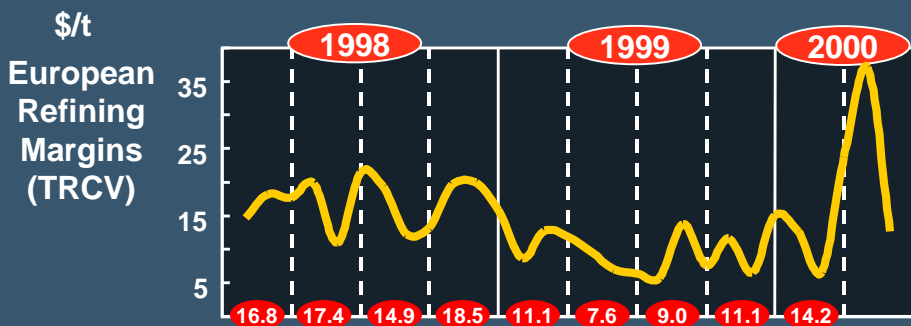
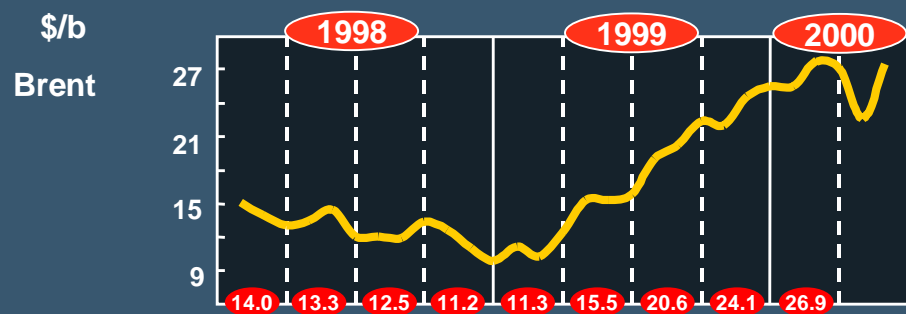
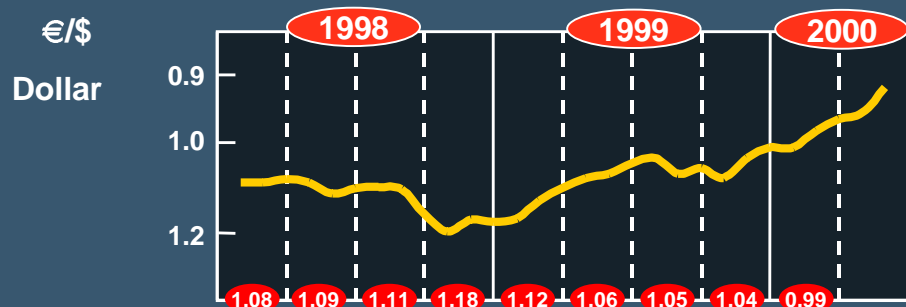
*ROCE = (net income + after-tax interest) / capital employed at Jan. 1

**at 15\$/brent, Upstream ROCE = 15%

***excluding goodwill

2000 environment and achievements

Favorable environment in first half 2000



Economic environment

- **Sustained economic growth**
- **Increased OPEC discipline**
- **Volatile but increasing European refining margins**
- **Petrochemical margins improving**

Q1 2000 record earnings

- ***Q1 2000 performance versus Q1 1999 pro forma***
 - Net income* tripled from about 550 M€ to 1.65 B€
 - Debt-to-equity ratio decreasing by more than 1 percentage point per month since beginning of 2000

One of the best performers in the industry, closing the gap with the super majors in terms of ROE

- ***Favorable trend maintained for Q2 2000***
- ***Quarterly reporting starting from Q1 2001***

*excluding non-recurring items

Maintain superior profitable growth

	<i>Gross 2000 (e) Capex</i>	<i>Gross 2000 (e) Capex / Capital employed (1999)</i>	
	B€	%	Rank
TotalFinaElf	8	20%	# 1
BP Amoco	10	17%	# 2
ExxonMobil	13	16%	# 3
RD Shell	10	14%	# 4

- ***2/3 of Capex in Upstream, directed to identified high-quality investments***
- ***Strict hurdle rates maintained despite a more favorable environment***



Gradually close the gap with the super majors

source: company reports
TotalFinaElf, excluding health

June 14, 2000 - Thierry DESMAREST

Upstream: growing the reserve base rapidly through major exploration successes

GULF OF MEXICO

Acquisition of a 30% interest in Chinook, Klondike and Cascade prospects
2,000 to 2,900 meters water depth
Positive delineation well on Aconcagua

NORWAY

16th round attribution
4 offshore permits
TotalFinaElf operator on PL 258
300 to 1,800 meters water depth

KAZAKHSTAN

Kashagan in progress

AZERBAIJAN

Shah Deniz
Positive delineation well

BOLIVIA

2 positive appraisal wells
San Alberto (15%)

ANGOLA

Block 17: TotalFinaElf operator (40%)
Jasmin-1 (ninth discovery)
1,292 meters water depth
Flow rate: 10,800 b/d high-quality oil

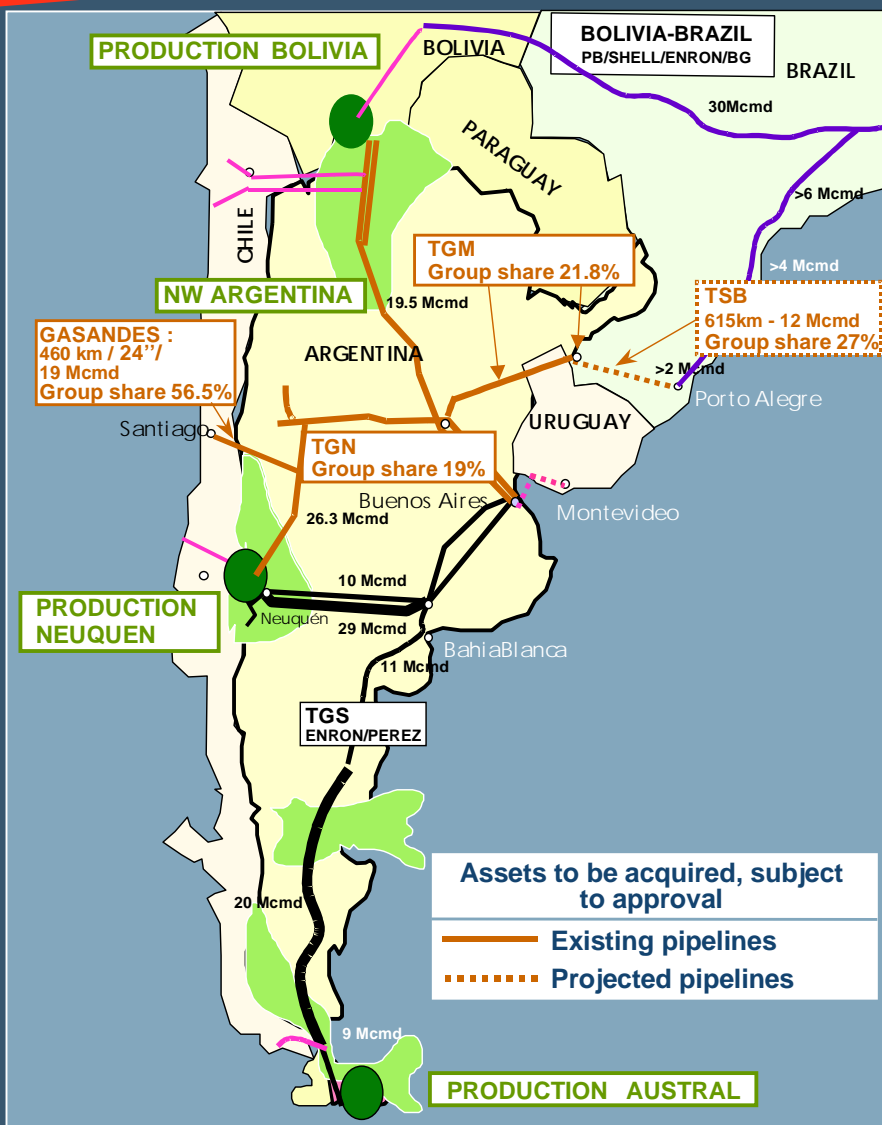
NIGERIA

OPL 246, TotalFinaElf operator (24%)
Akpo-1 (discovery well)
1,375 meters water depth
Flow rate: 9,000 b/d high-quality oil

CONGO

MTPS
TotalFinaElf operator (40%)
1,893 meters water depth
Flow rate: 7,000 b/d

Downstream Gas: Southern Cone



Acquisition of gas transmission assets in Argentina, Chile and Brazil

- *Develop strategic positions in logistics*
- *Take advantage of deregulation opportunities*
- *Attractive investment in fast growing markets*
- *Mid-term valorization of large gas reserves in Latin America*

Active portfolio management

- ***Downstream***

- Focus on large low breakeven assets
- Concentrate on areas with strong market share (Europe, Africa)
 - ➔ Disposal of Big Spring refinery (TX) and associated logistics and network (about 1,700 Fina stations)

- ***Chemicals***

- Selective growth
 - ➔ Acquisition of Barry Wright Corp. by Hutchinson (elastomeric products for aerospace and industry markets)
 - ➔ Port Arthur (TX): steamcracker under construction
 - ➔ Extension of the Feluy (Belgium) polypropylene plant

Consistent with announced strategy

Active e-business developments

- ***Strategic priority for the Group***
 - 1 Comex member dedicated to new developments
- ***Major projects underway***
 - e-procurement market place
 - IntercontinentalExchange (oil and derivatives trading)
 - Trading platform for chemical products
- ***About 100 projects at different stages of development***

Synergy benefits and productivity programs progressing according to plan

- ***Productivity plan in Southwest of France agreed (800 people)***
- ***Organization plan for France submitted to employee representatives***
 - 1,120 net job reductions (excluding Chemicals and some Downstream subsidiaries)
 - Implementation through mid-2003
- ***Paris headquarters relocation: completed by mid-2000***
- ***Exchange of best practices underway in Upstream and Downstream***
- ***Initiated procurement benefits (eg. Insurance: 50 M€)***
- ***Operational savings outside France started (US, UK...)***
- ***Simplification of legal structures (500 legal entities to be dissolved)***



▶ Targeted merger benefits will be delivered on time ◀

TotalFinaElf launches Exchange Offer for the remainder of Elf Aquitaine shares

- ***Exchange Offer objective***

- Simplify structures and accelerate merger implementation
- Greater liquidity for Elf Aquitaine's minority shareholders (4.44% of the Capital)

- ***Terms of the Offer***

- Offer launched in France and North America
- 4 TotalFinaElf shares for 3 Elf Aquitaine shares
- Premium for Elf Aquitaine shareholders
 - based on the closing prices of May 23, 2000: 11% (implied value of 219.6 € for each Elf Aquitaine share)
 - based on the average share price over the last month: 11%
 - based on the average share price over the last 6 months: 16%

Strengths of TotalFinaElf

- ***Upstream***
 - Large, well-diversified reserve base
 - Production growth well above industry average
- ***Downstream and Chemicals***
 - Profitable leading positions established
 - Net cash contributors
- ***Sizeable Capex program driven by high-return projects***
- ***Unrivalled potential to improve results (synergies, growth, productivity)***
- ***Financial strength allowing flexibility (more than 15 B€* to be gradually disposed of)***

▶ Target to double 1999 proforma net income in 4 years** well on track ◀

*including Sanofi-Synthélabo (approx. 11 B€)

**based on a constant reference environment